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March 25, 1988

JUDGE:

The publisher of SIGNAL magazine has asked you to provide a short statement of the current state of command, control, communications and intelligence (C<sup>3</sup>) from your perspective as Director of Central Intelligence. Your statement and your photograph are to appear in the June issue of SIGNAL magazine, which will be distributed at the annual exhibition and symposia of the Armed Forces Communications and Electronics Association (AFCEA) in Washington.

STAT We have worked with the Intelligence Community staff in preparing the attached draft. Both [redacted] have reviewed it. If you approve this draft, we will submit it to SIGNAL magazine in time to meet their April 4 deadline.

Bill Baker

Attachment:  
As stated.

DCI/PAO/ [redacted]

Distribution:

Orig. - DCI

1 - D/PAO

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As the Director of Central Intelligence and primary advisor to the President and the National Security Council on national foreign intelligence, it is my duty to ensure that the Intelligence Community provides the best possible information to support this nation's diplomatic, economic, and defense policy. A key part of this responsibility is assuring early warning of developments that could place US interests at risk. As the President's National Security Strategy points out, warning is essential if we are to employ the relevant elements of national power in a timely way and deal with threats before they become unmanageable.

A vital part of that posture is C<sup>3</sup>I. It is fundamentally important to have a robust intelligence and intelligence communications infrastructure, which blends and provides national, departmental, and tactical intelligence in forms that are useful for all of the participants.

As we look ahead, we must adjust to a changing intelligence collection environment and to rapid technological innovation -- changes which will continue to challenge both intelligence and communications systems. We will need to accommodate developments across a very wide range -- from the growing importance of mobile strategic weapons, the diffusion of power, the demands of arms control treaty monitoring, to terrorism and narcotics. The pressure to meet these needs -- along with pressures to shorten the time between collection and dissemination -- is sure to strain the current intelligence capabilities, which already face difficulties of budget constraints.

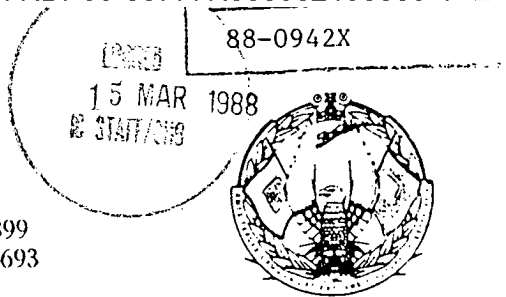
Over the next decade, we will need to collect a greater volume of data and disseminate more key national intelligence to military theater commanders.

Compatible state-of-the-art communications and information handling systems will be needed for both the Intelligence Community and the operational commands we support. We are working with the Defense Department to improve our ability to communicate securely during traffic-intensive crisis situations. To do so within the constraints necessary to protect intelligence sources and methods, we are building a revised policy to balance operational requirements with achievable security objectives, both procedural and technical. We are focusing on reducing known security vulnerabilities of existing systems and will be adopting multiple security levels and applying consistent evaluation standards to ensure security of automated information systems and networks.

We have some major challenges before us -- challenges facing both government and industry -- and our best chance of success will come from the recognition that our joint efforts are the key to success.



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February 29, 1988

The Honorable William Webster  
Director  
Central Intelligence Agency  
Washington, D.C. 20505

Dear Judge Webster:

Each year, SIGNAL Magazine publishes a number of short statements by top government leaders like you on the current state of the command, control, communications and intelligence (C<sup>3</sup>I) field. These statements are the highlight of the June issue of the magazine, which is distributed at the annual exhibition and symposia of the Armed Forces Communications and Electronics Association (AFCEA) in Washington.

We invite you to submit a short statement of about 300 words, along with a photograph, for use in our June issue. What we have in mind is a brief assessment of the state of the art in C<sup>3</sup>I as you see it, as well as your assessment of what we can expect in the future. If you wish to confine your statement to some aspect of C<sup>3</sup>I that is of particular interest to you, that will be perfectly acceptable.

Our deadline for receipt of the statement and your photograph is April 4, 1988. We look forward to hearing from you shortly with a favorable response to our invitation.

Sincerely,

Judith H. Shreve  
Publisher  
SIGNAL Magazine

JHS:pag

The International Association of C<sup>3</sup>I • Publishers of SIGNAL Magazine